

Washington State Institute for Public Policy Benefit-Cost Results

Case management: not swift and certain for substance abusing offenders

Benefit-cost estimates updated June 2016. Literature review updated November 2015.

Current estimates replace old estimates. Numbers will change over time as a result of model inputs and monetization methods.

The WSIPP benefit-cost analysis examines, on an apples-to-apples basis, the monetary value of programs or policies to determine whether the benefits from the program exceed its costs. WSIPP's research approach to identifying evidence-based programs and policies has three main steps. First, we determine "what works" (and what does not work) to improve outcomes using a statistical technique called meta-analysis. Second, we calculate whether the benefits of a program exceed its costs. Third, we estimate the risk of investing in a program by testing the sensitivity of our results. For more detail on our methods, see our Technical Documentation.

Program Description: This broad category includes studies using a case management approach to offender supervision and transition from incarceration. A variety of case management models (e.g., brokerage or intensive) are included within this category. The primary goals of case management are to improve collaboration between correctional and treatment staff and to increase participation in substance abuse treatment. This category excludes studies that are based on the "swift and certain" approach.

Benefit-Cost Summary Statistics Per Participant								
Benefits to:								
Taxpayers	\$1,614	Benefit to cost ratio	\$0.64					
Participants	\$0	Benefits minus costs	(\$1,817)					
Others	\$3,256	Chance the program will produce						
Indirect	(\$1,687)	benefits greater than the costs	33 %					
Total benefits	\$3,183							
Net program cost	(\$5,000)							
Benefits minus cost	(\$1,817)							

The estimates shown are present value, life cycle benefits and costs. All dollars are expressed in the base year chosen for this analysis (2015). The chance the benefits exceed the costs are derived from a Monte Carlo risk analysis. The details on this, as well as the economic discount rates and other relevant parameters are described in our Technical Documentation.

Detailed Monetary Benefit Estimates Per Participant										
Benefits from changes to:1	Benefits to:									
	Participants	Taxpayers	Others ²	Indirect ³	Total					
Crime	\$0	\$1,614	\$3,256	\$800	\$5,670					
Adjustment for deadweight cost of program	\$0	\$0	\$0	(\$2,487)	(\$2,487)					
Totals	\$0	\$1,614	\$3,256	(\$1,687)	\$3,183					

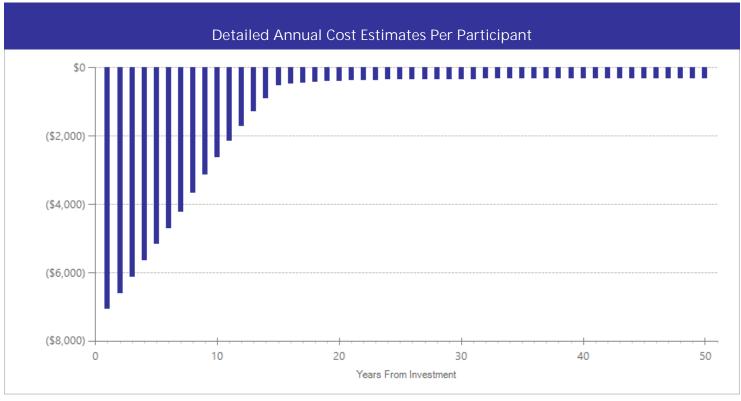
¹In addition to the outcomes measured in the meta-analysis table, WSIPP measures benefits and costs estimated from other outcomes associated with those reported in the evaluation literature. For example, empirical research demonstrates that high school graduation leads to reduced crime. These associated measures provide a more complete picture of the detailed costs and benefits of the program.

³"Indirect benefits" includes estimates of the net changes in the value of a statistical life and net changes in the deadweight costs of taxation.

Detailed Annual Cost Estimates Per Participant								
	Annual cost	Year dollars	Summary					
Program costs Comparison costs	\$4,756 \$0	2011 2011	Present value of net program costs (in 2015 dollars) Cost range (+ or -)	(\$5,000) 10 %				

Per-participant cost estimate provided by the Washington State Department of Corrections.

The figures shown are estimates of the costs to implement programs in Washington. The comparison group costs reflect either no treatment or treatment as usual, depending on how effect sizes were calculated in the meta-analysis. The cost range reported above reflects potential variation or uncertainty in the cost estimate; more detail can be found in our Technical Documentation.



The graph above illustrates the estimated cumulative net benefits per-participant for the first fifty years beyond the initial investment in the program. We present these cash flows in non-discounted dollars to simplify the "break-even" point from a budgeting perspective. If the dollars are negative (bars below \$0 line), the cumulative benefits do not outweigh the cost of the program up to that point in time. The program breaks even when the dollars reach \$0. At this point, the total benefits to participants, taxpayers, and others, are equal to the cost of the program. If the dollars are above \$0, the benefits of the program exceed the initial investment.

²"Others" includes benefits to people other than taxpayers and participants. Depending on the program, it could include reductions in crime victimization, the economic benefits from a more educated workforce, and the benefits from employer-paid health insurance.

Meta-Analysis of Program Effects										
Outcomes measured	No. of effect sizes	Treatment N	Adjusted effect sizes and standard errors used in the benefit- cost analysis				Unadjusted effect size (random effects			
			First time ES is estimated			Second time ES is estimated			model)	
			ES	SE	Age	ES	SE	Age	ES	p-value
Crime	17	3623	-0.079	0.055	35	-0.079	0.055	45	-0.075	0.235

Meta-analysis is a statistical method to combine the results from separate studies on a program, policy, or topic in order to estimate its effect on an outcome. WSIPP systematically evaluates all credible evaluations we can locate on each topic. The outcomes measured are the types of program impacts that were measured in the research literature (for example, crime or educational attainment). Treatment N represents the total number of individuals or units in the treatment group across the included studies.

An effect size (ES) is a standard metric that summarizes the degree to which a program or policy affects a measured outcome. If the effect size is positive, the outcome increases. If the effect size is negative, the outcome decreases.

Adjusted effect sizes are used to calculate the benefits from our benefit cost model. WSIPP may adjust effect sizes based on methodological characteristics of the study. For example, we may adjust effect sizes when a study has a weak research design or when the program developer is involved in the research. The magnitude of these adjustments varies depending on the topic area.

WSIPP may also adjust the second ES measurement. Research shows the magnitude of some effect sizes decrease over time. For those effect sizes, we estimate outcome-based adjustments which we apply between the first time ES is estimated and the second time ES is estimated. We also report the unadjusted effect size to show the effect sizes before any adjustments have been made. More details about these adjustments can be found in our Technical Documentation.

Citations Used in the Meta-Analysis

- Anglin, M.D., Longshore, D., & Turner, S. (1999). Treatment alternatives to street crime: An evaluation of five programs. *Criminal Justice and Behavior, 26*(2), 168-195.
- California Department of Corrections. (1996). Parolee Partnership Program: A parole outcome evaluation. Sacramento: California Department of Corrections; Evaluation, Compliance, and Information Systems Division; Research Branch.
- Friedmann, P.D., Green, T.C., Taxman, F.S., Harrington, M., Rhodes, A.G., Katz, E., O'Connell, D., ... Step'n Out Research Group of CJ-DATS. (2012).

 Collaborative behavioral management among parolees: drug use, crime and re-arrest in the Step'n Out randomized trial. *Addiction*, 107(6), 1099-108.
- Grommon, E., Davidson, I.I. W.S., & Bynum, T.S. (2013). A randomized trial of a multimodal community-based prisoner reentry program emphasizing substance abuse treatment. *Journal of Offender Rehabilitation*, *52*(4), 287-309.
- Guydish, J., Chan, M., Bostrom, A., Jessup, M.A., Davis, T.B., & Marsh, C. (2011). A randomized trial of probation case management for drug-involved women offenders. *Crime and Delinquency*, *57*(2), 167-198.
- Hanlon, T.E., Nurco, D.N., Bateman, R.W., & O'Grady, K.E. (1999). The relative effects of three approaches to the parole supervision of narcotic addicts and cocaine abusers. *The Prison Journal*, 79(2), 163-181.
- Longshore, D., Turner, S., & Fain. T. (2005) Effects of case management on parolee misconduct. Criminal Justice and Behavior, 32(2), 205-222.
- Owens, S.J., Klebe, K.J., Arens, S.A., Durham, R.L., Hughes, J., Moor, C.J., ... & Stommel, J. (1998). The Effectiveness of Colorado's TASC Programs. *Journal of Offender Rehabilitation*, 26(1-2), 161-176.
- Prendergast, M., Frisman, L., Sacks, J. Y., Staton-Tindall, M., Greenwell, L., Lin, H. J., & Cartier, J. (2011). A multi-site, randomized study of strengths-based case management with substance-abusing parolees. *Journal of Experimental Criminology*, 7(3), 225-253.
- Rhodes, W., & Gross, M. (1997). Case management reduces drug use and criminality among drug-involved arrestees: An experimental study of an HIV prevention intervention. US Department of Justice, Office of Justice Programs, National Institute of Justice.
- Rossman, S., Sridharan, S., Gouvis, C., Buck, J., Morley, E. (1999). *Impact of the Opportunity to Succeed (OPTS) aftercare program for substance-abusing felons:*Comprehensive final report. Washington, DC: The Urban Institute.
- Scott, C.K., & Dennis, M.L. (2012). The first 90 days following release from jail: Findings from the Recovery Management Checkups for Women Offenders (RMCWO) experiment. *Drug and Alcohol Dependence*, 125, 110-118.

For further information, contact: (360) 664-9800, institute@wsipp.wa.gov

Printed on 12-19-2016



Washington State Institute for Public Policy

The Washington State Legislature created the Washington State Institute for Public Policy in 1983. A Board of Directors-representing the legislature, the governor, and public universities-governs WSIPP and guides the development of all activities. WSIPP's mission is to carry out practical research, at legislative direction, on issues of importance to Washington State.